



**OXFORDSHIRE
COUNTY COUNCIL**

Forward Plan

February 2026

Liz Leffman
Leader of the Council
County Hall, Oxford OX1 1ND

Date Issued: 23 January 2026

The Cabinet's Forward Plan: Introduction

This Forward Plan outlines the decisions which are expected to be made over the coming four-month period by or on behalf of the County Council's Cabinet. NB Also included, for ease of reference, are items for the current month.

The Plan is arranged in Committee date order, Cabinet or Delegated Decision by Cabinet Member. (The members and their portfolios are listed in the table on the next page.) Each entry briefly describes the subject and scope of the decision; indicates the "target date" on which the decision is expected to be taken and by whom (eg whether the full Cabinet or an individual Cabinet Member); what documents (normally a report by an officer) are expected to be considered; and contact details for the officer(s) dealing with the matter.

Where consultation is being carried out prior to the decision being taken, the principal consultees are specified. The method of consultation will normally be by letter or – where the views of the wider public are to be sought – by press coverage, supplemented by local notices if the decision affects a particular area. Other methods, such as exhibitions, opinion surveys, community forums etc, may be used to supplement these.

The lists include any "key decisions" - those which are "significant" under the terms of government regulations. In general, a key decision may not be taken unless notice of it has been included in the Forward Plan. More detailed information on what is a key decision can be found in the Council's Constitution on the Council's website.¹ This can also be inspected at County Hall.

However, the Council has decided that Oxfordshire's Forward Plan should include all those matters which are expected to come before the Cabinet in the period of the Plan, whether or not they may give rise to key decisions.

If any key decisions are expected to be taken by officers within the Plan period under powers delegated by the Cabinet, these are included in the Plan. Unless of a confidential nature, reports and other documents for any meeting can be inspected, from approximately a week before the meeting, at County Hall and online². Copies can be supplied on request, at a charge to cover copying costs.

Making Representations about Forward Plan Items

Anyone who wishes to make representations about a particular matter listed in the Plan should send their comments so as to reach the County Council at least a week before it is due to be considered. Comments should be either: Posted to "Forward Plan", Law & Governance (Democratic Services), Corporate Services, County Hall, Oxford OX1 1ND, delivered in person to the same address or e-mailed to forward.plan@oxfordshire.gov.uk. There is also a facility for making a short address to the Cabinet or Cabinet Member in person.

¹ [Decision Making including Key Decisions](#) – Main Menu > About your Council > Meetings > The Constitution > Part 2, Article 14 – Decision Making

² [Agendas, Minutes & Reports](#) – Main Menu > About your Council > Meetings > Browse Committee Papers

The deadline for any request to do this is 9.00 am on the fourth working day before the matter is due to be considered. Requests should be emailed to committeesdemocraticservices@oxfordshire.gov.uk or a form is available from Democratic Support Team, Law & Governance (Democratic Services), (contact as above, or telephone Oxford 810806) or online³.

Members of the Cabinet

Cabinet Member	
Leader of the Council <i>Councillor Liz Leffman</i>	Cabinet Member for Finance, Property and Transformation <i>Councillor Dan Levy</i>
Deputy Leader of the Council and Cabinet Member for Resources <i>Councillor Neil Fawcett</i>	Cabinet Member for Future Economy and Innovation <i>Councillor Ben Higgins</i>
Cabinet Member for Adults <i>Councillor Tim Bearder</i>	Cabinet Member for Place, Environment and Climate Action <i>Councillor Judy Roberts</i>
Cabinet Member for Children and Young People <i>Councillor Sean Gaul</i>	Cabinet Member for Public Health and Inequalities <i>Councillor Kate Gregory</i>
Cabinet Member for Community Wellbeing and Safety <i>Councillor Jenny Hannaby</i>	Cabinet Member for Transport Management <i>Councillor Andrew Gant</i>

³ [Get Involved in Meetings](#) – Main Menu > About your Council > Meetings > Get involved in meetings

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Access to Information Procedure Rules Paragraph 15 General Exception

Notice is hereby given that the item set out below for consideration by the Cabinet Member for Children and Young People on 3 February 2026 is not in the Forward Plan.

Delegated Decisions by Cabinet Member for Children and Young People, 3 February 2026

Formal Approval of Schools Funding Formula 2026/27

The final funding formula for schools and academies for 2026/27 needs to be formally approved politically for submission to the DfE for setting mainstream schools' budgets for the 2026/27 financial year.

Decision Maker and Target Date: Cabinet Member for Children and Young People, 3 February 2026

Key Decision: Yes

Exempt Information: No

Consultations: With schools and the Schools Forum

Report By: Director of Children's Services

Contact: Jane Billington, Strategic Finance Business Partner – Children's Services (Jane.Billington@oxfordshire.gov.uk)

Ref: 2026/014

Anita Bradley

**Director of Law & Governance and Monitoring Officer,
Oxfordshire County Council**

23 January 2026

Items to be considered	Decision Maker	Key Decision (yes / no)	Exempt Information	Consultation	Reason for Amendment (if any)	Cabinet Member	Contact Officer	Report by
<p>Formal Approval of Schools Funding Formula 2026/27 (Ref: 26/014)</p> <p>The final funding formula for schools and academies for 2026/27 needs to be formally approved politically for submission to the DfE for setting mainstream schools budgets for the 2026/27 financial year.</p>	<p>Delegated Decisions by Cabinet Member for Children and Young People (3 Feb 2026)</p>	<p>Yes - Affects more than 1 division</p>	<p>Open Paragraph N/A</p>	<p>Schools and Schools Forum</p>		<p>Cabinet Member for Children and Young People</p>	<p>Jane Billington, Strategic Finance Business Partner jane.billington@oxfordshire.gov.uk</p>	<p>Director of Children's Services</p>
<p>Formal Approval of Early Years Funding Formula 2026/27 (Ref: 26/015)</p> <p>This report needs to follow the February Schools Forum on the 12 Feb 2026 but before 28th February. This report sets the budgeted funding rates for Early Years Payments to settings for the Financial Year 2026/27.</p>	<p>Delegated Decisions by Cabinet Member for Children and Young People (24 Feb 2026)</p>	<p>Yes - Affects more than one division and Revenue Expenditure > £1m</p>	<p>Open Paragraph N/A</p>	<p>Schools Forum - consulted 12th Feb 2026</p> <p>There is also a consultation survey run via Lets talk for Early Years providers.</p>		<p>Cabinet Member for Children and Young People</p>	<p>Jane Billington, Strategic Finance Business Partner jane.billington@oxfordshire.gov.uk</p>	<p>Director of Children's Services</p>

